



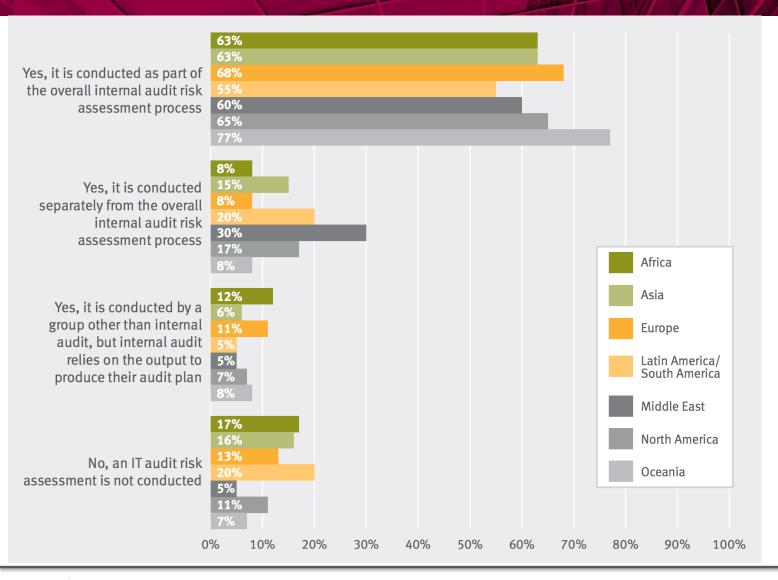
Ron Hale Ph.D., CISM Chief Knowledge Officer

TOP TECHNOLOGY CHALLENGES

	YoY Trend	2014	2013	
1 Emerging Technology and infrastructure changes – transformation, innovation disruption		3	7	
2 IT security / privacy/ cybersecurity	Y	1	1	
3 Resource / staffing / skills challenges	Y	2		
4 Infrastructure management			7	
5 Cloud computing / virtualization		9	6	
6 Bridging IT and the business		10		
7 Big data and analytics		7	8	
8 Project management/ change management				
9 Regulatory compliance	S	4		
10 Budgets and controlling costs	Y	5		

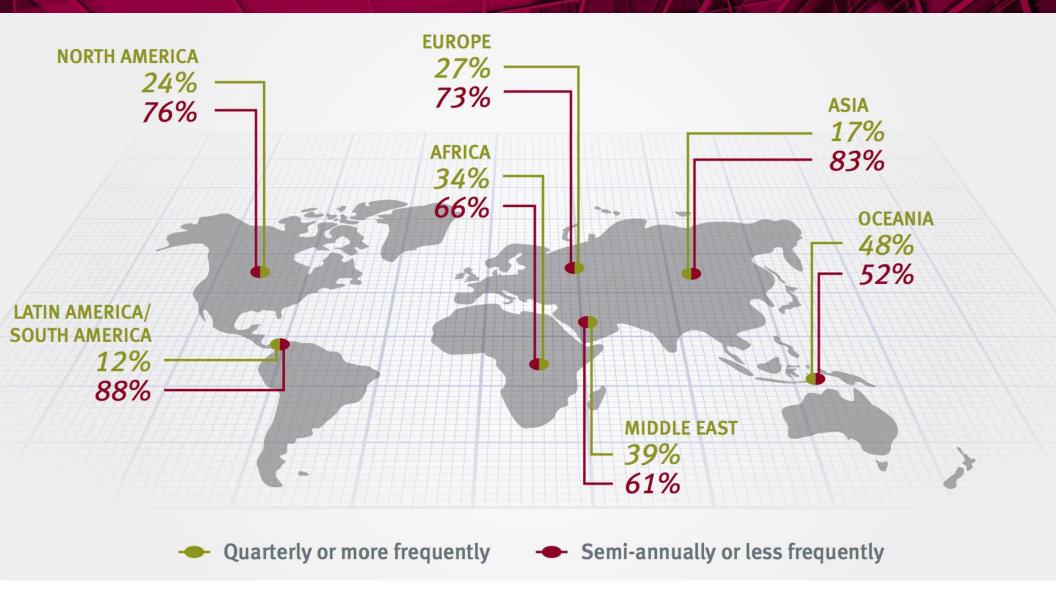


DO YOU CONDUCT IS AUDIT RISK ASSESSMENTS?



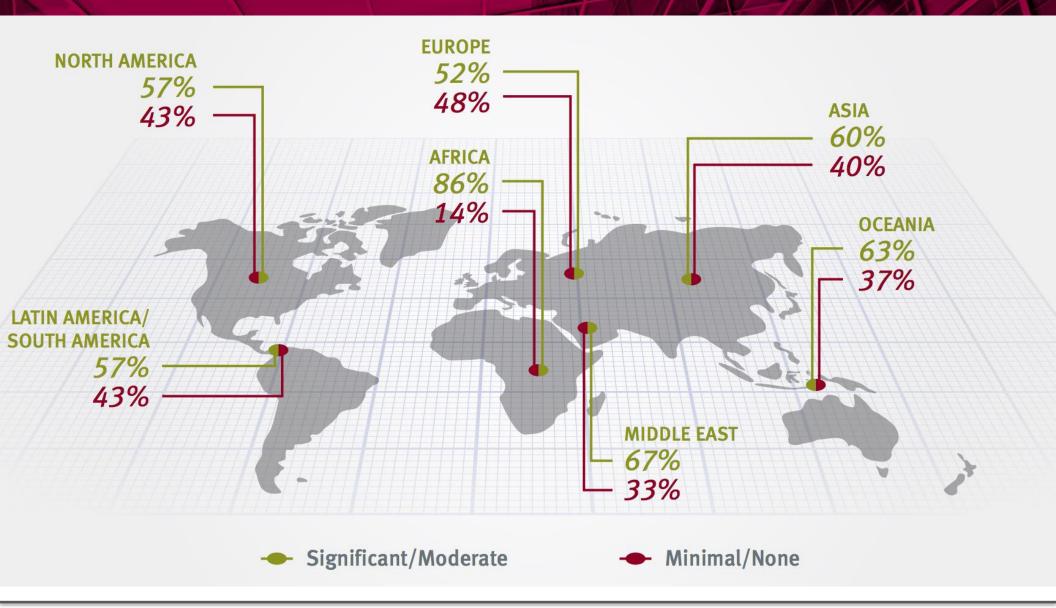


FREQUENCY OF IS AUDIT RISK ASSESSMENT UPDATES



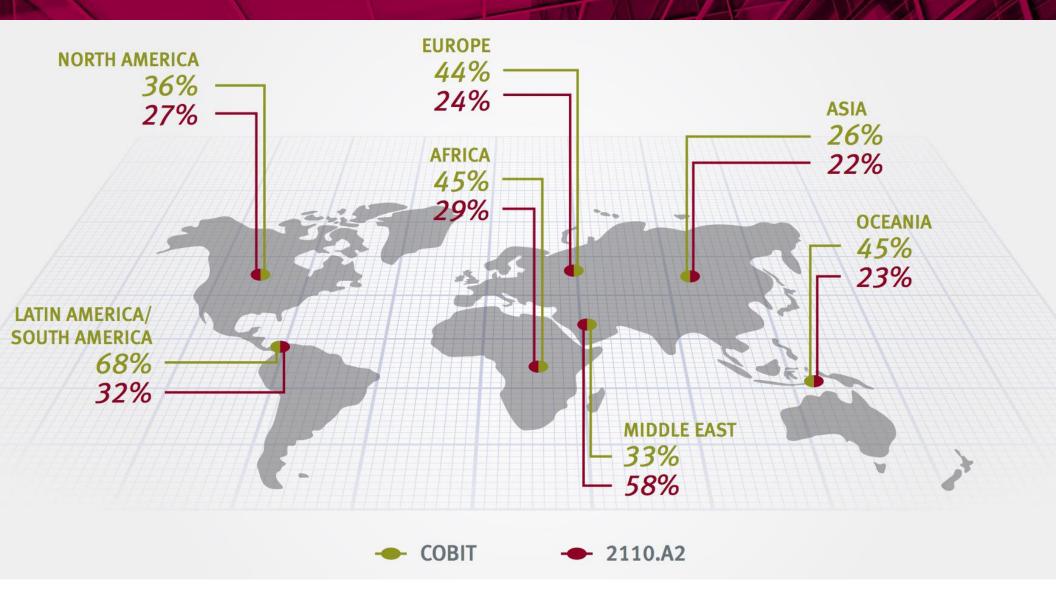


INVOLVEMENT IN SIGNIFICANT TECHNOLOGY PROJECTS





AUDIT OF IT GOVERNANCE PROCESS





TOP 3 AUDIT AREAS BY PERCENTAGE

	Africa	Asia	Europe	Latin America	Middle East	North America	Oceania
IT General Controls Audits							
IT Process Audits							
Application Audits							
Cybersecurity Audits							
Analyzing Data (Analytics)							
Integrated Audits				•			
Pre and Post Implementations							
Sarbanes-Oxley or related country specific compliance						•	



LEVEL OF IMPORTANCE OF TECHNICAL SKILLS

	Significant	Moderate	Minimal	None	
Control Analysis	66%	29%	3%	1%	
Risk Analysis	60%	33%	5%	2%	
Process Assessment	53%	39%	5%	3%	
Data Analysis	38%	44%	15%	3%	
Accounting / Audit	37%	42%	17%	4%	
Project Management	31%	48%	17%	4%	
Consulting	23%	50%	21%	6%	

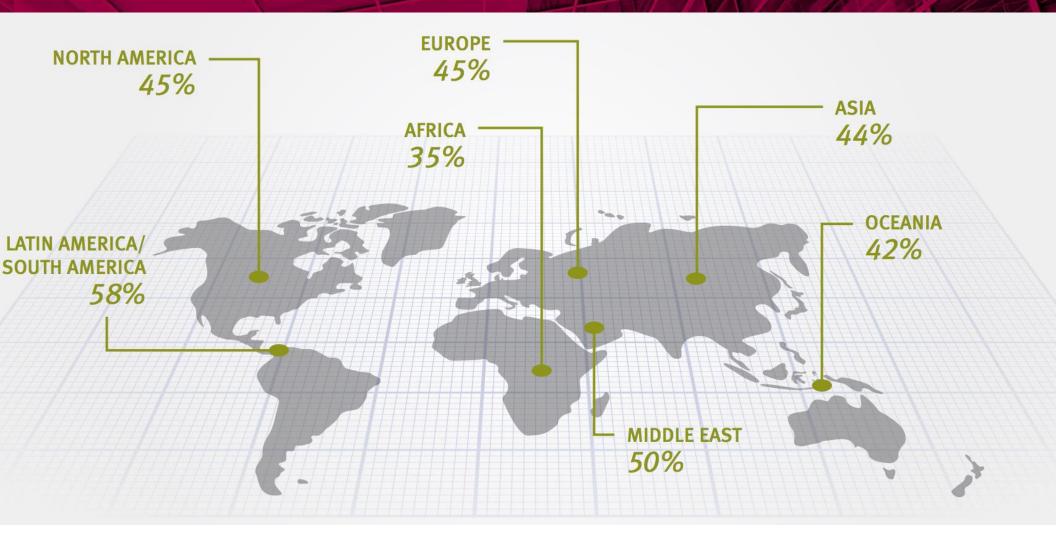


LEVEL OF IMPORTANCE OF NON-TECHNICAL SKILLS

	Significant	Moderate	Minimal	None	
Relationship Building	68%	27%	3%	2%	
Report Writing	64%	30%	4%	2%	
Team Building	52%	38%	8%	2%	
Strategic Thinking	50%	40%	8%	2%	
Conflict Management	47%	40%	10%	3%	
Negotiation	45%	42%	10%	3%	
Explain Technical Issues	73%	21%	4%	2%	
Leadership	41%	46%	10%	3%	

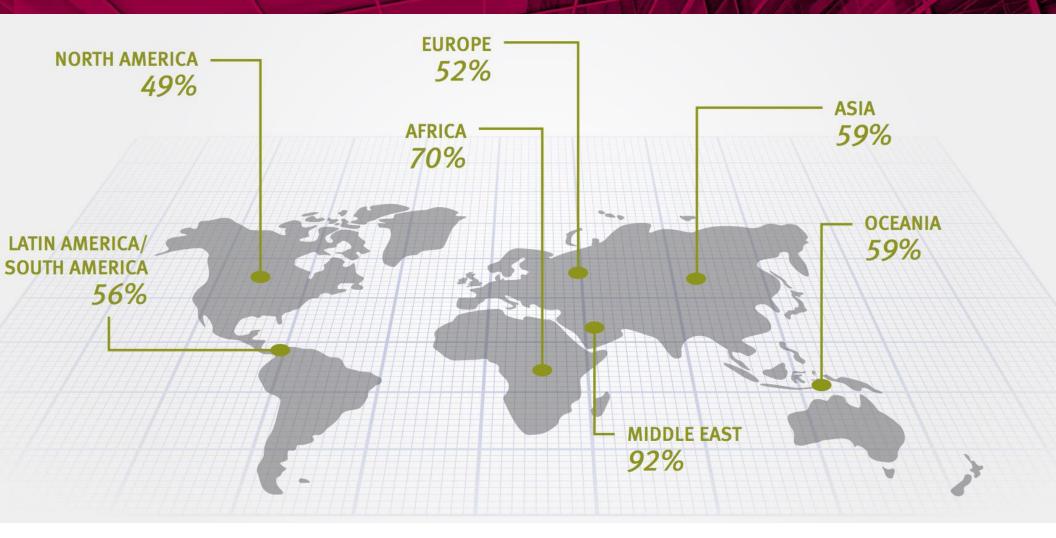


DEDICATED IS AUDIT DIRECTOR POSITION





REQUIRE THE CISA CERTIFICATION







A Global Look at IT Audit Best Practices Available at www.isaca.org



